

COVER LETTER

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[10 July 2023]

Dear,

I/We wish to submit an original research article entitled “[**Combination of Lean Thinking and A3 Problem-Solving Methods to Reduce the Cost of Purchasing Cleaning Agents in the Paint Industry in Indonesia**]” for consideration by SINERGI.

We confirm that this work is original and has not been published elsewhere, nor is it currently under consideration for publication elsewhere. We promise not to withdraw this article after it has been processed by the Editorial Team. If there is a withdrawal, we are willing to pay a penalty of USD 150 (IDR 2000K) to the SINERGI Editorial Team.

In this paper, I/we report on / show that:

Field	:	Industrial Engineering in the Paint Industry
Topic	:	Reduce the Cost of Purchasing Cleaning Agents
Brief Background	:	Every year the company incurs the cost of purchasing a cleaning agent imported
Research Problem	:	Increase in production due to a large number of requests for various products
Overview of Method	:	Combination of Lean Thinking and A3 Methods
Significant finding	:	There is a very large cost to buy a cleaning agent in 2021 of IDR 114,331,430 which must be spent by companies in using cleaning agents

We have no conflicts of interest to disclose.

Thank you for your consideration of this manuscript.

Sincerely,



[Hibarkah Kurnia]

AUTHORSHIP STATEMENT

I/We wish to submit an original research article entitled “[***Combination of Lean Thinking and A3 Problem-Solving Methods to Reduce the Cost of Purchasing Cleaning Agents in the Paint Industry in Indonesia***]” for consideration by SINERGI.

All persons who meet authorship criteria are listed as authors, and all authors certify that they have participated sufficiently in work to take public responsibility for the content, including participation in the concept, design, analysis, writing, or revision of the manuscript.

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POTENTIAL REVIEWERS

Please submit 3 (three) potential reviewers (*that have not listed in SINERGI*) to speed up the review process that competent for the topic and has a good reputation in that area.

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